
PSE 2021 Electric and Natural Gas Draft Integrated Resource Plans



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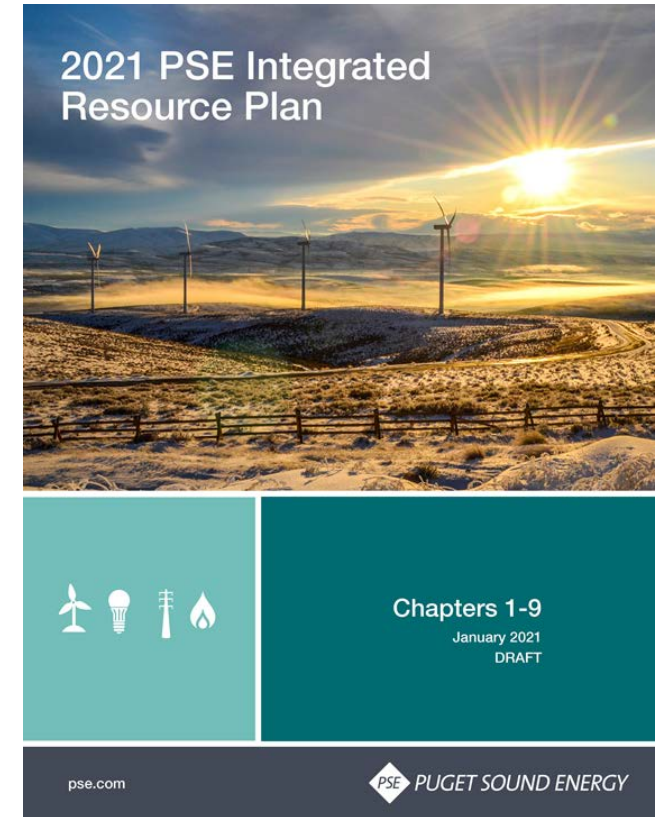
Development of Electric and Natural Gas IRPs

Updates since draft IRP:

- Finalized Flexibility Analysis
- Made portfolio model updates: corrected transmission costs, included T&D benefit for battery energy storage, updated biomass build limit
- Completed Economic, Health and Environmental Benefits Assessment
- Developed preliminary Customer Benefit Indicators for portfolio evaluations to inform the preferred portfolio

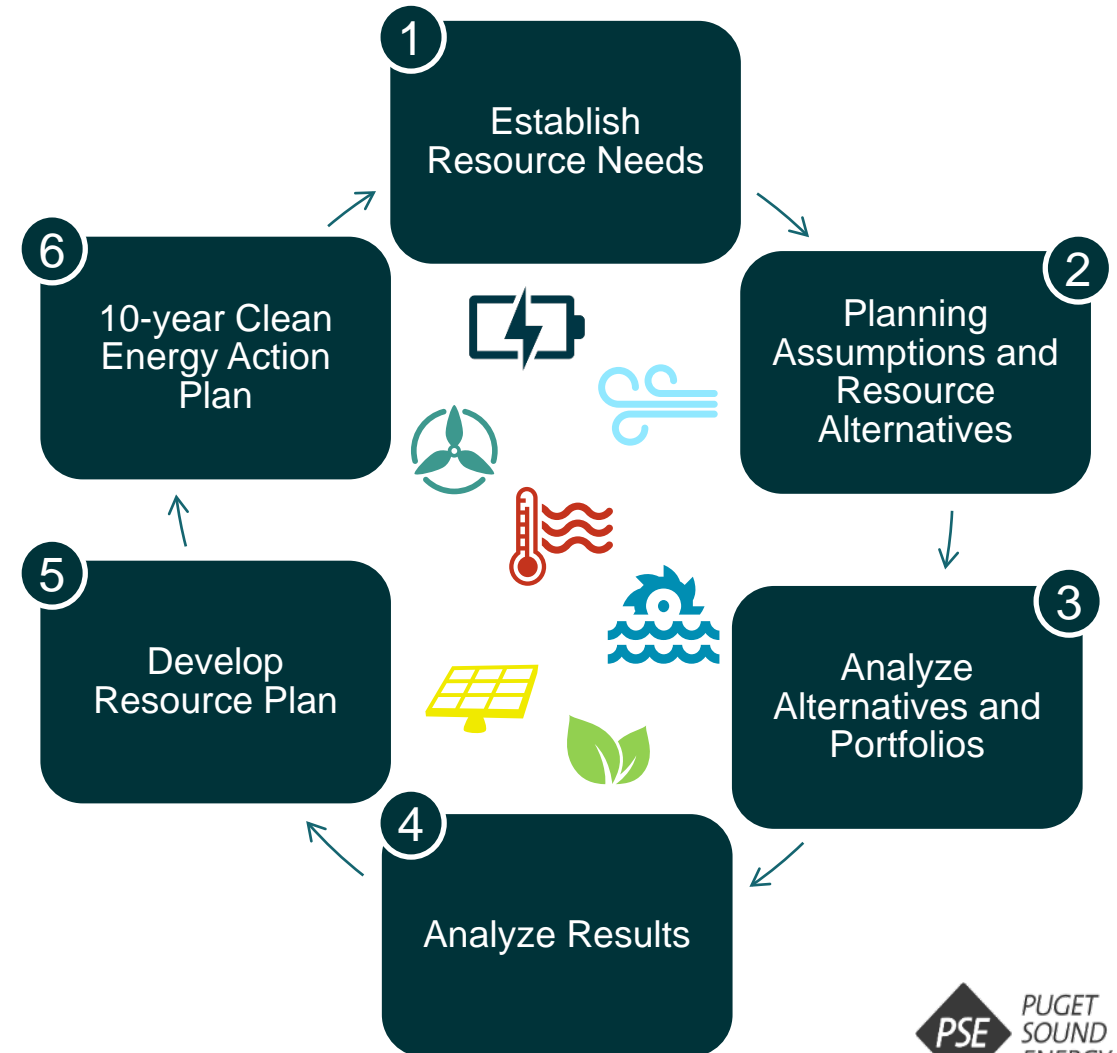
For stakeholder review on March 5 and final IRP:

- Complete electric and natural gas stochastic analyses
- Finalize all electric and natural gas portfolio scenarios and sensitivities
- Solicit feedback on market risk assessment
- Develop preferred portfolio and Clean Energy Action Plan



2021 IRP modeling process is iterative and includes numerous opportunities for stakeholder input

- Improved stakeholder engagement and made measurable progress towards CETA implementation under tight time constraints, incomplete rules and a global pandemic.
- Resource outlook includes accelerated acquisition of energy conservation, increased demand response and distributed energy resources and a significant investment in utility-scale renewable resources while maintaining resource adequacy.
- The CEIP and the procurement process will evaluate costs, permitting and other challenges and opportunities and make the final resource decisions.



PSE achieved significant improvement in stakeholder engagement

Increased access through online webinars

12

IRP webinars recorded

68

Average number of webinar participants

201

Unique individual have participated in webinars

Improved stakeholder communication

29

Email communications distributed

1,441

Total audience members receiving IRP email communication

12,197

Visits to the website between May and February

20%

Average message open rate for all newsletters

Developed an online process for stakeholder feedback

Feedback Form

295

Feedback forms received

Feedback Report

11

Feedback Reports provide PSE's responses to 621 stakeholder comments

Consultation Update

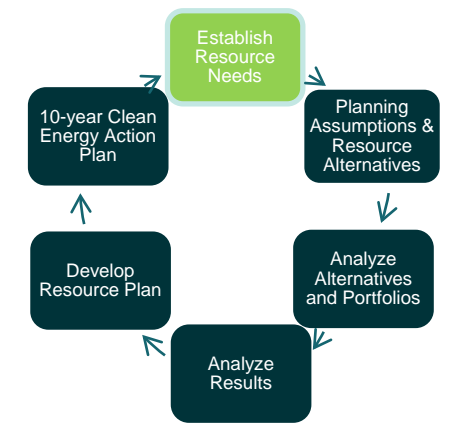
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Consultation Updates document how PSE used stakeholder feedback

1

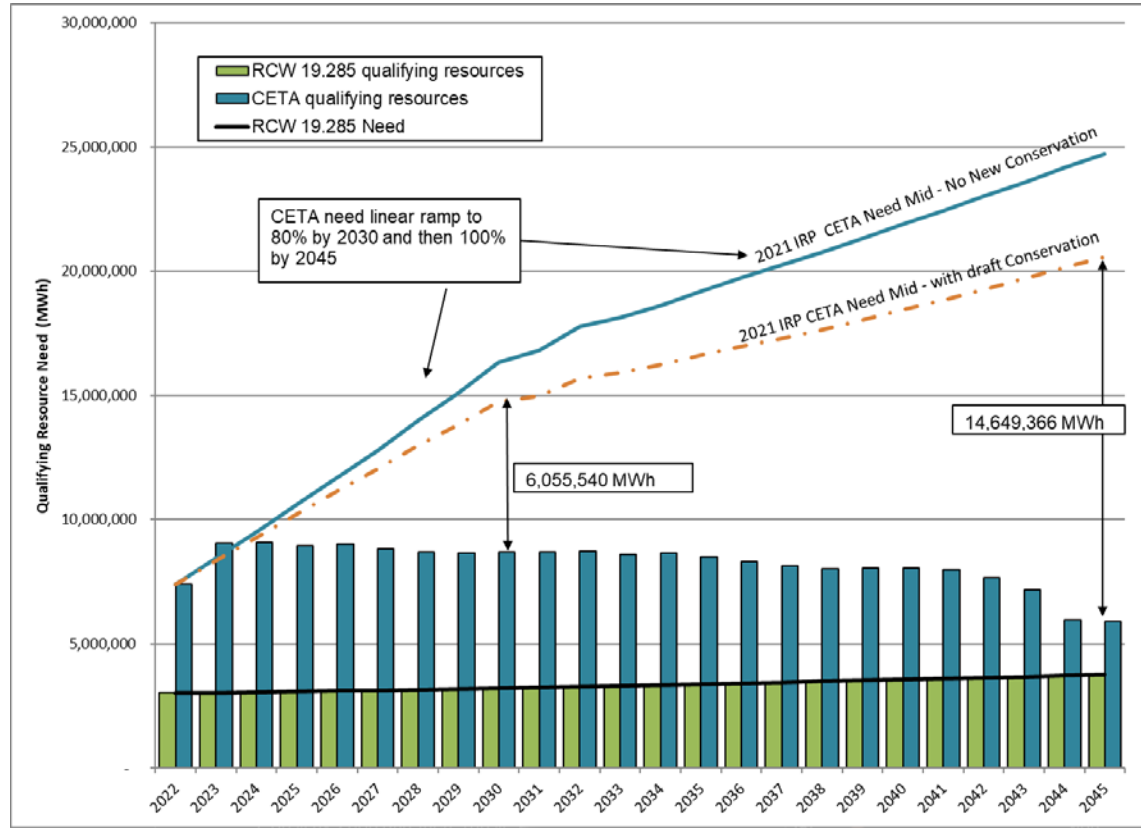
Establish Resource Needs

Three types of resource needs must be satisfied: renewable energy, peak hour capacity and hourly energy.

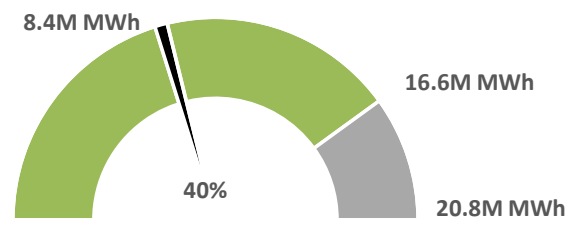


| Resource Need | Requirement |
|------------------|---|
| Renewable Energy | RCW 19.285 CETA: 80% renewable target by 2030; 100% renewable target by 2045 |
| Hourly Energy | 2021 IRP demand forecast |
| Peak Capacity | Resource adequacy analysis |

Renewable Energy Need



Current status towards 2030 CETA Target



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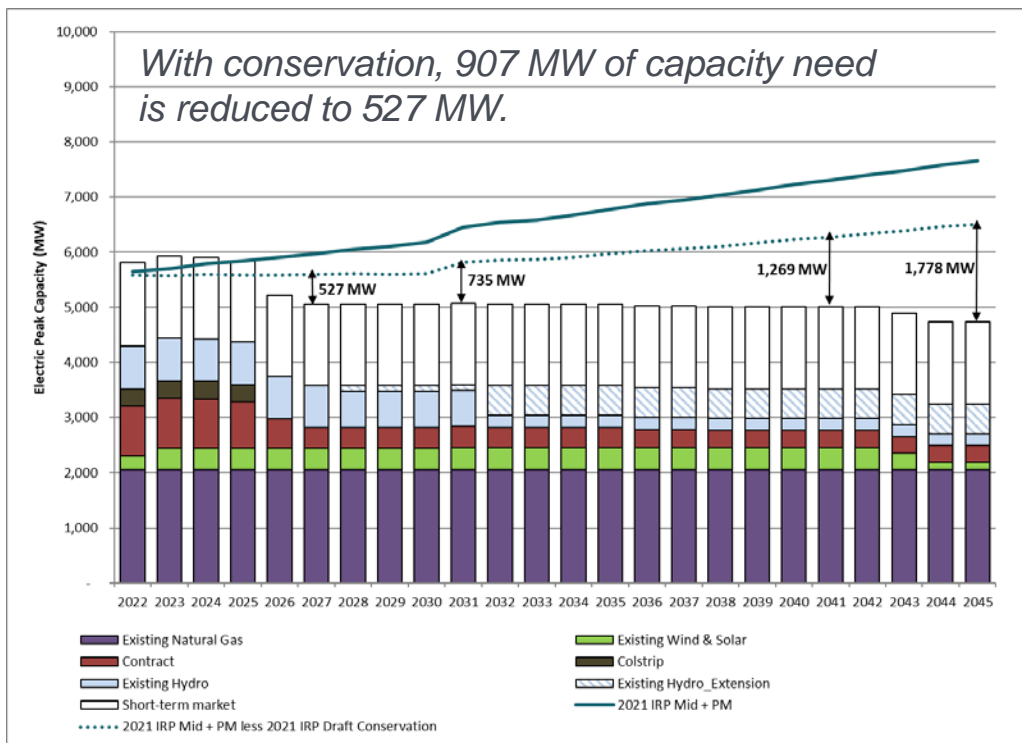
Establish Resource Needs: Resource Adequacy

Resource adequacy must be maintained to support the clean energy transition.



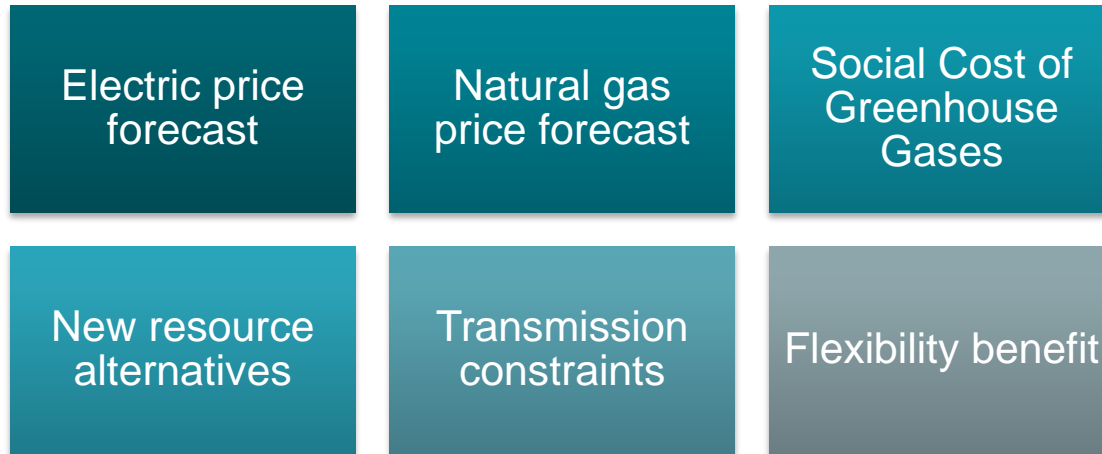
- Over 740 MW of firm capacity is removed from PSE portfolio at the end of 2025.
- Without new capacity, the loss of load probability is over 68%.

- RA analysis determined that 907 MW by 2027 is needed to achieve 5% loss of load probability.
- RA analysis ensures that customer load is met across a wide range of conditions with sufficient resources and considers variability in load, temperatures, hydro generation, wind and solar generation, potential outages and availability of Mid-C market.
- Energy efficiency, renewable resources, demand response and distributed generation contribute to meeting capacity needs.



2 Planning Assumptions and Resource Alternatives

The portfolio planning assumptions were developed with stakeholder input.



- Portfolio modeling meets 80% renewable resources target in 2030.
- Evaluated two cost alternatives to achieve the carbon neutral standard in 2030 and beyond:
 1. California carbon tax as a proxy for compliance cost (*selected*).
 2. 100% renewable energy target starting in 2030.

Findings

- ✓ Increase in renewable resources depresses wholesale electric market prices in comparison to past IRPs but increase the hourly volatility.
- ✓ Natural gas prices remain low with a slight decline.
- ✓ 25 unique supply-side resources evaluated and stakeholders helped to establish resource costs and assumptions.
- ✓ As more renewable resources are added, more balancing reserves are needed and flexible resources, such as demand response and energy storage, have higher flexibility benefits.

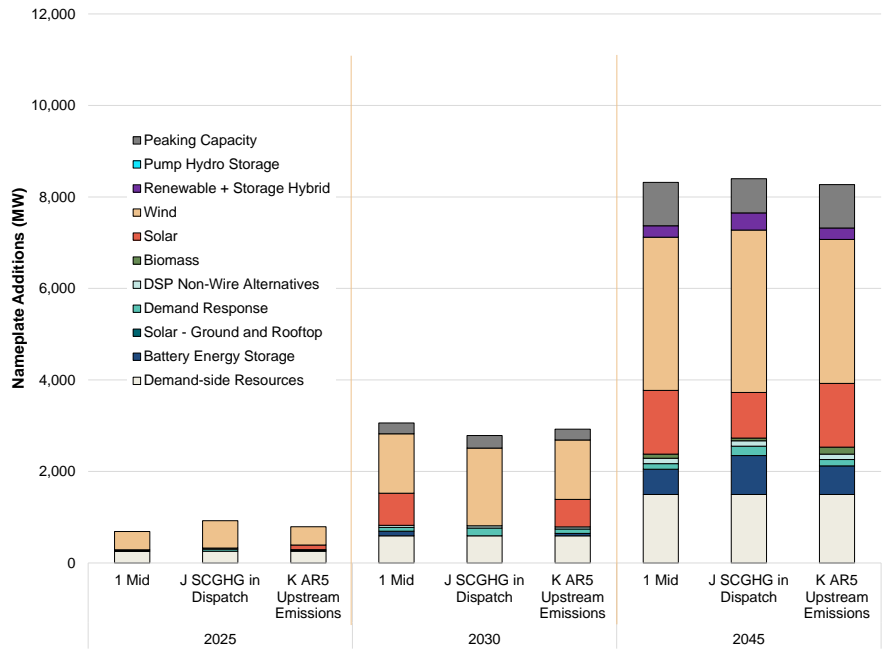


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Planning Assumptions and Resource Alternatives: Social cost of greenhouse gases and upstream emissions



SCGHG is applied as a cost adder when evaluating conservation and resource additions. Upstream emissions AR4 methodology is used.



- Both 2019 and 2021 IRPs analyzed multiple modeling approaches for social costs of greenhouse gases.
- Renewable resources required to comply with CETA is the key constraint driving portfolio resource additions and costs.
- PSE assumes upstream emissions consistent with AR4 and evaluated AR5 in response to stakeholder requests.

Findings

- ✓ Different social cost of greenhouse gases modeling approaches do not have an impact on the cost-effective amount of conservation, demand response and other resource additions or retirements.
- ✓ Using upstream emissions consistent with AR5 does not change resource builds and portfolio costs in comparison to utilizing AR4.

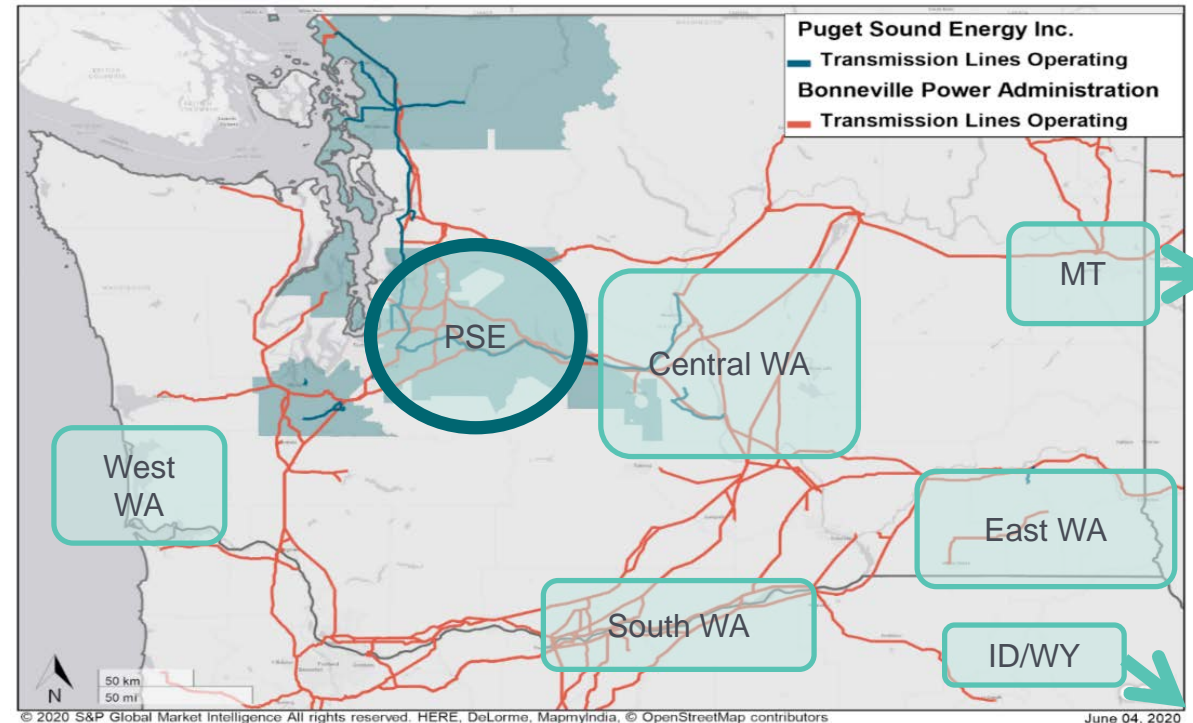
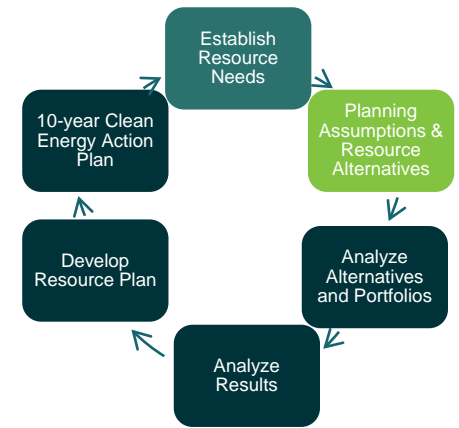
2 Planning Assumptions and Resource Alternatives: Transmission Constraints

Incorporated transmission constraints as aggregated resource build limits.

- New to the 2021 IRP.
- 7 resource group regions identified align with existing transmission resources.
- Evaluated long-term firm transmission rights acquisitions at less than resource capacity.

Findings

- Transmission constraints limit large scale resources, so lower capacity factor, higher cost distributed resources are substituted to meet CETA requirements.
- Montana and Wyoming wind offer higher capacity value and bring resource diversity along with some transmission risk.



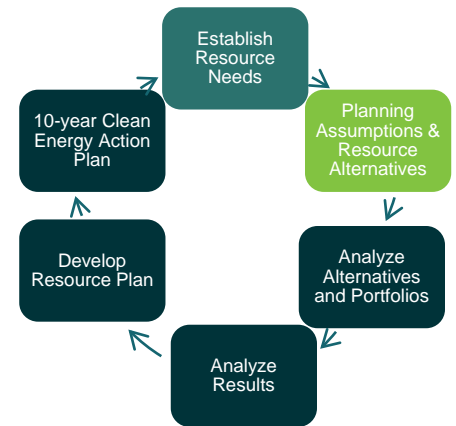
2 Planning Assumptions and Resource Alternatives: Market Risk Assessment

Market risk assessment will be discussed with stakeholders at March 5 webinar.

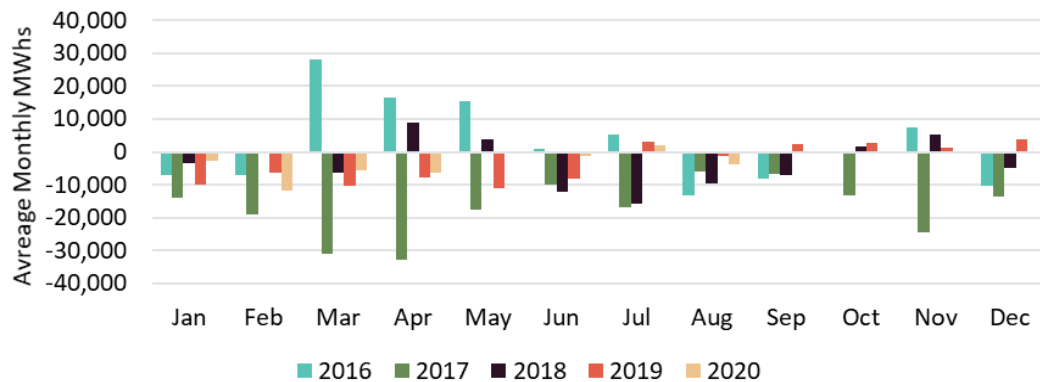
Several indicators show that PSE’s market purchase limit for peak capacity planning is too high:

- Expected retirement of dispatchable, high-capacity resources throughout the WECC.
- PSE’s market limit is higher when benchmarked with other IOUs.
- Several recent studies have concluded that the PNW faces a capacity shortfall in the near term.
- Trading volumes of day ahead physical energy for delivery at the Mid-C market hub have trended downward.

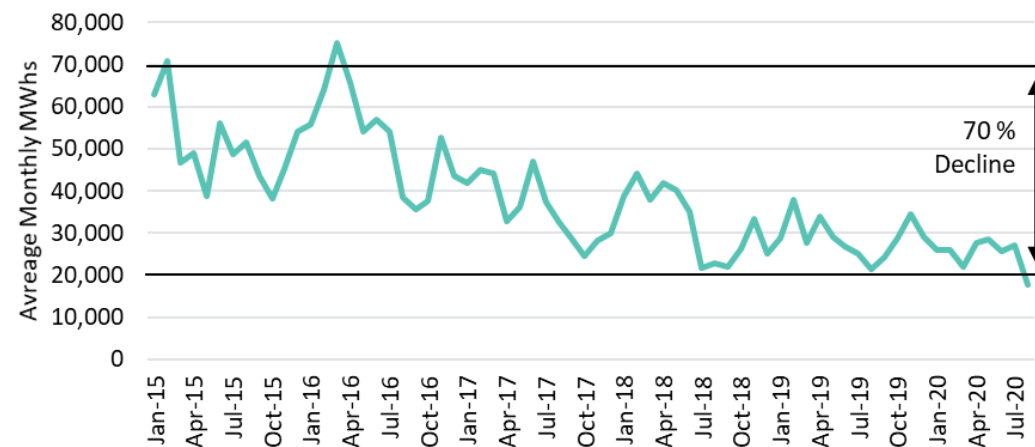
Anticipated 2021 IRP recommendation: Develop a resource procurement strategy to gradually decrease market purchases by 2027. A market risk adjusted capacity need will be reflected in the final IRP.



ICE Mid-C Day Ahead Heavy Load Volume Year Over Year Change by Month

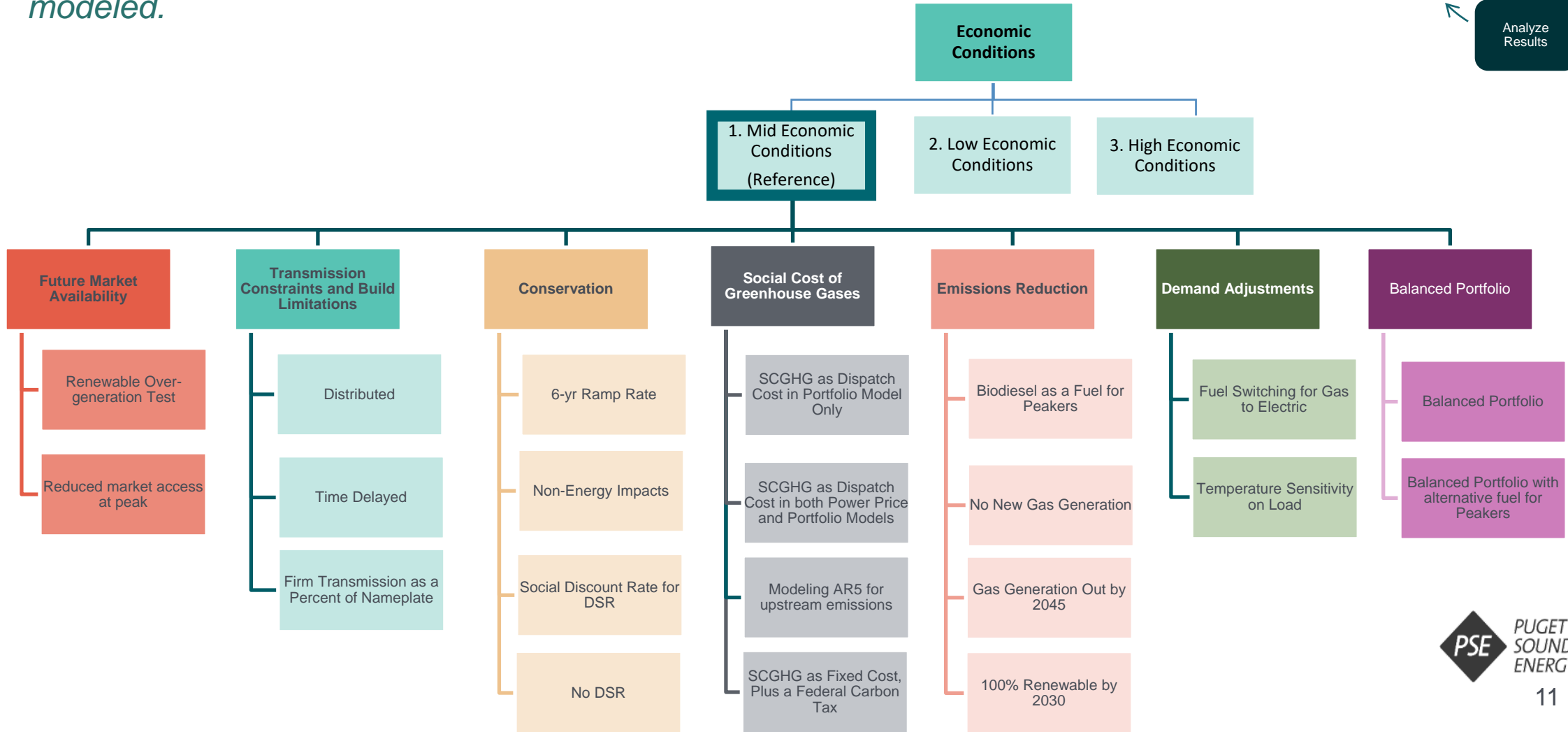
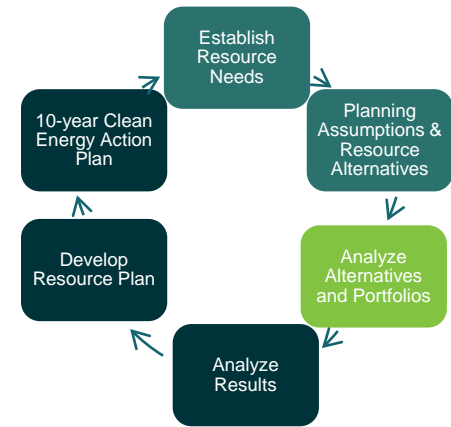


ICE Mid-C Day Ahead Heavy Load Volume by Month



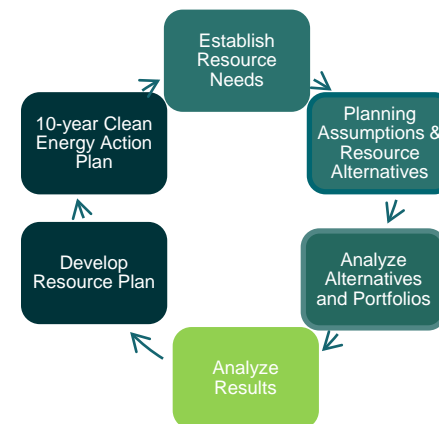
3 Analyze Alternatives and Portfolios

Over 35 integrated scenarios and sensitivities, requested by stakeholders have been modeled.



4 Analyze Results: Distributed Energy Resources

Distributed energy resources are a significant component of the draft preferred portfolio.



| Resource Additions (MW) | 2022-2025 | 2026-2030 | 2031-2045 | Total |
|------------------------------|---------------|---------------|-----------------|-----------------|
| Distributed Energy Resources | | | | |
| Energy Efficiency | 157 MW | 245 MW | 390 MW | 793 MW |
| Distribution Efficiency | 4 MW | 6 MW | 4 MW | 15 MW |
| Codes & Standards | 92 MW | 71 MW | 191 MW | 354 MW |
| Battery Energy Storage | 25 MW | 150 MW | 275 MW | 450 MW |
| Solar - ground and rooftop | 82 MW | 188 MW | 1,032 MW | 1,302 MW |
| Demand Response | 29 MW | 154 MW | 34 MW | 217 MW |
| DSP Non-Wire Alternatives | 22 MW | 24 MW | 72 MW | 118 MW |
| Total DERs | 412 MW | 838 MW | 1,999 MW | 3,249 MW |

- Delivery system planning (DSP) and IRP integration supports DERs.
- DSP Non-wire alternative solutions provide a DER forecast to the IRP.
- Further DER feasibility assessment will be required in the CEIP and ongoing learning through implementation.

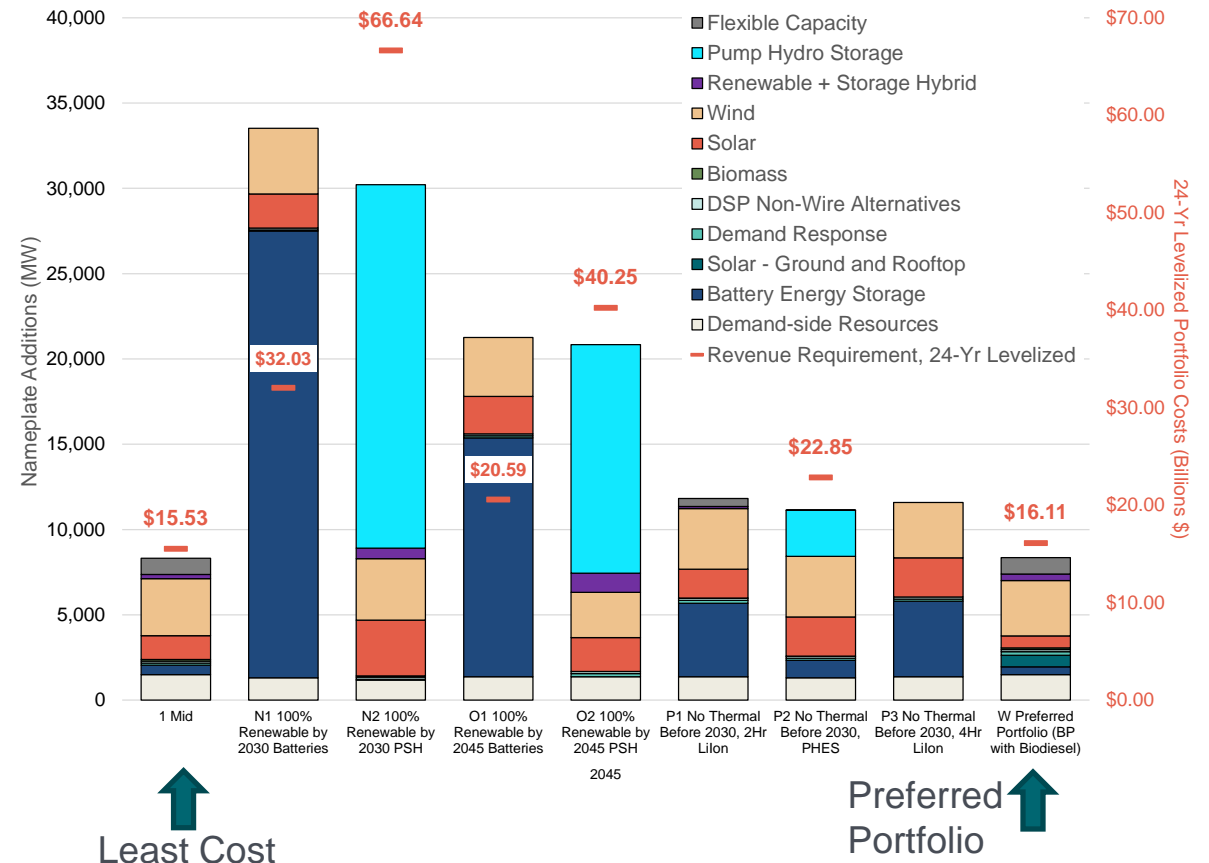
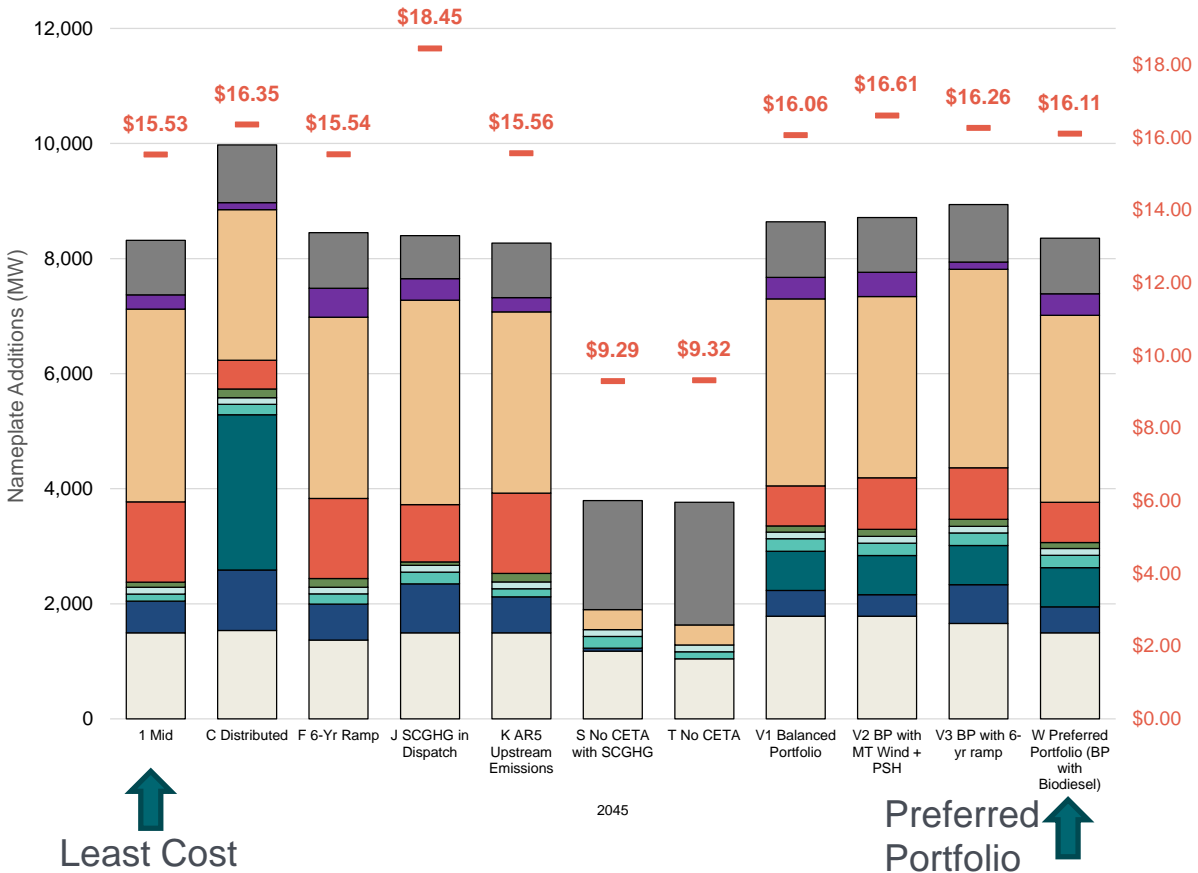
Findings

- ✓ DERs have lower peak capacity contributions and increased cost but improve customer benefits such as resiliency, air quality and environment.
- ✓ Almost all technically feasible demand response programs evaluated are included in the preferred portfolio which means that 217 MW of 222 MW of demand response is included
- ✓ Energy efficiency is a low cost way to decrease renewable requirements and resulted in a 71% increase when compared to no CETA portfolios.

4 Analyze Results: Resource Additions and Costs

Portfolio sensitivity modeling evaluates tradeoffs between different resource additions and portfolio costs.

The procurement process will drive the acquisition of clean resources and will evaluate costs, permitting and other challenges and benefits.

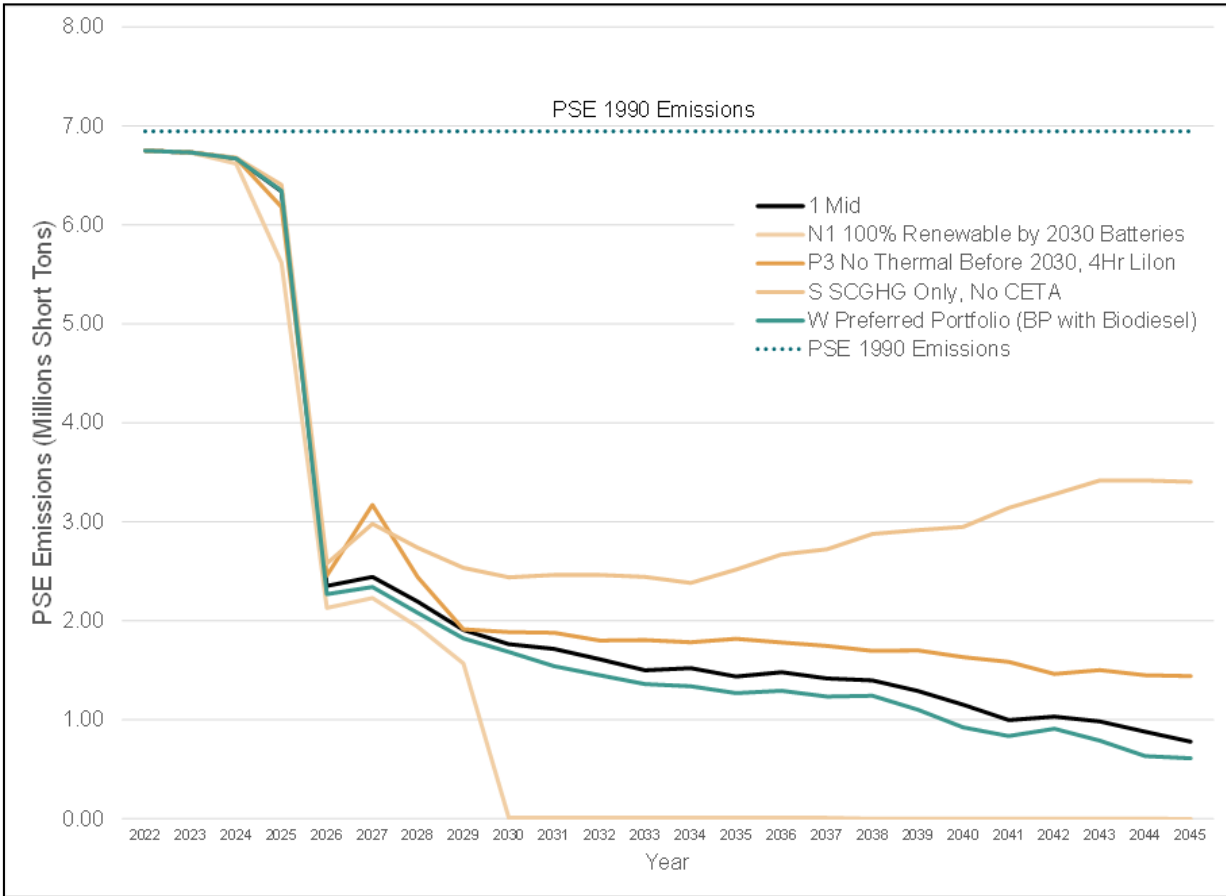


4 Analyze Results: Emissions

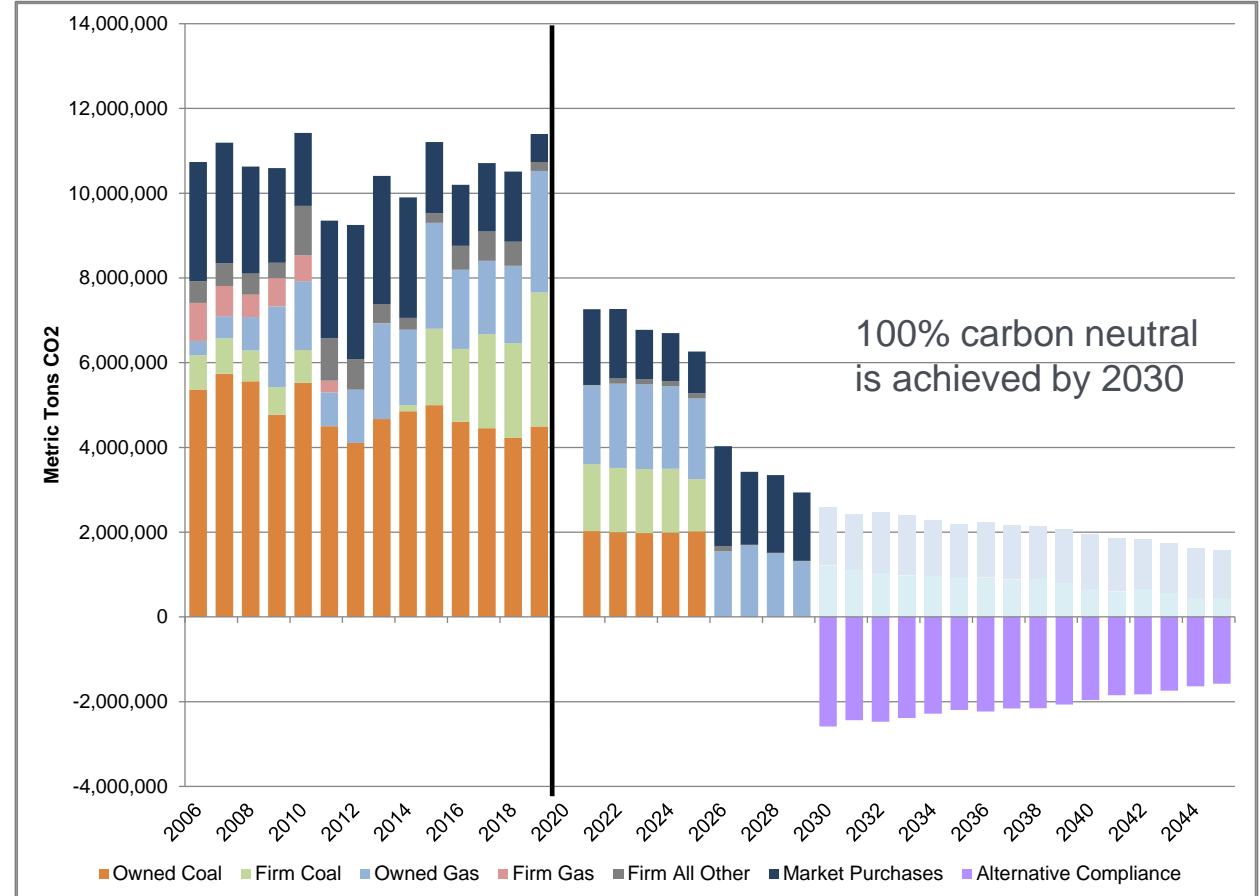
Significant emission reductions are achieved with the additions of non-emitting resources, retirement of coal resources and lower dispatch of existing resources.



Comparison of Direct CO2 Emissions & Upstream Emissions

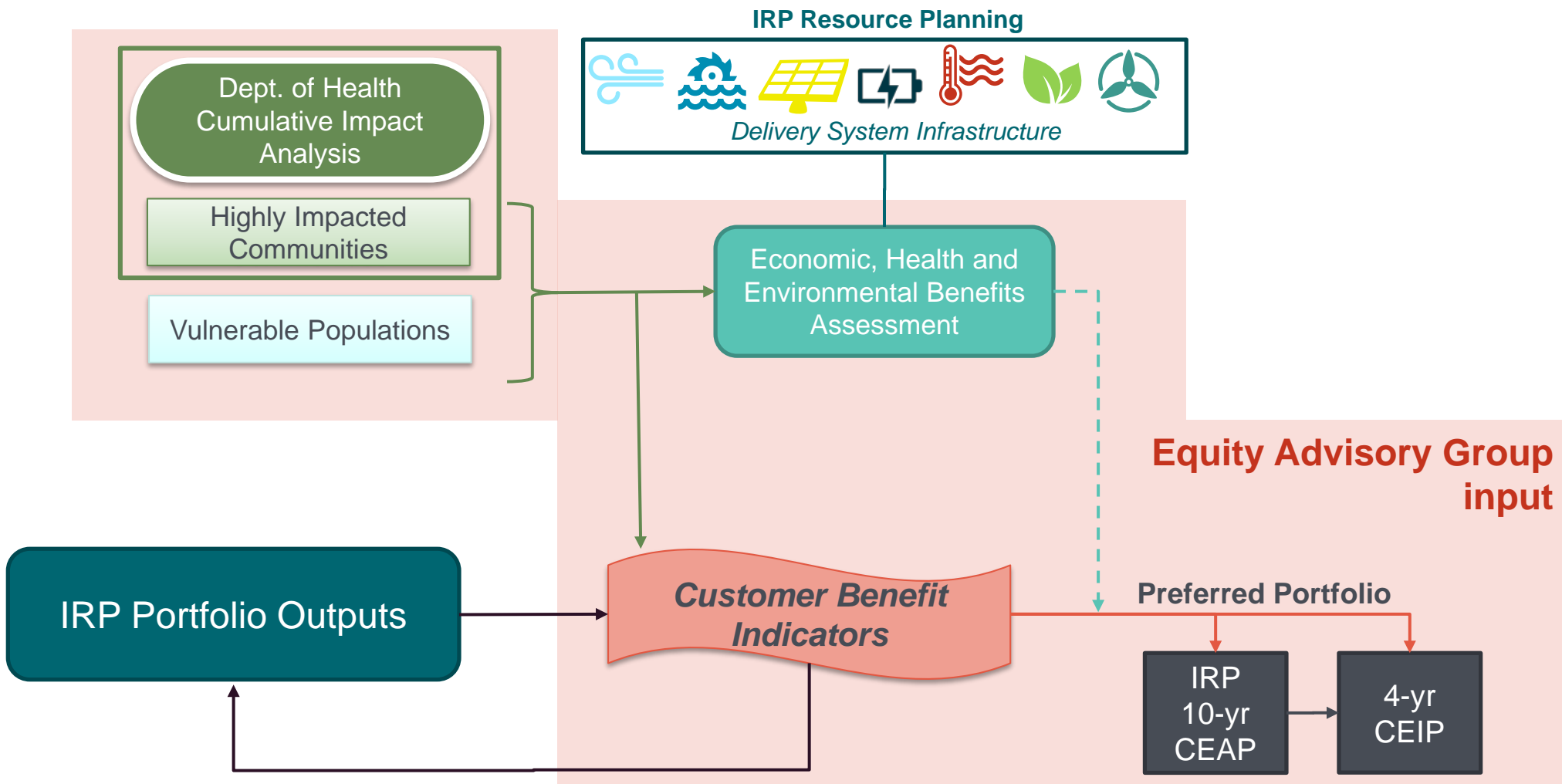
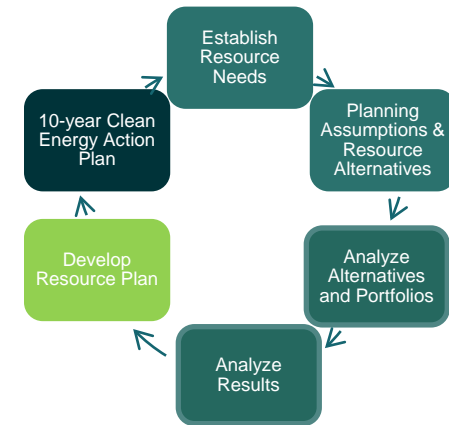


Historical Emissions and Projected Emissions for Draft Preferred Portfolio



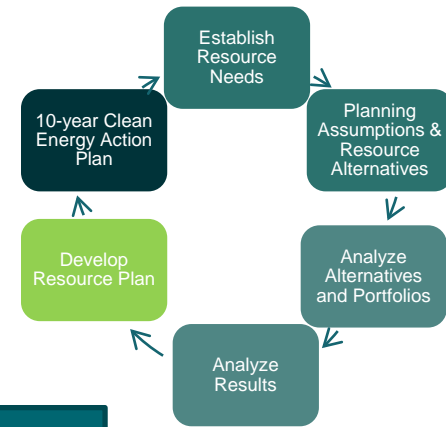
5 Develop Resource Plan: Assessing Current Conditions

Assessment of current conditions in the path to equitable transition to clean energy is evaluated through Economic, Health and Environmental Benefits Assessment.



5 Develop Resource Plan: Incorporating Customer Benefits

Customer benefit indicators inform PSE's preferred portfolio.



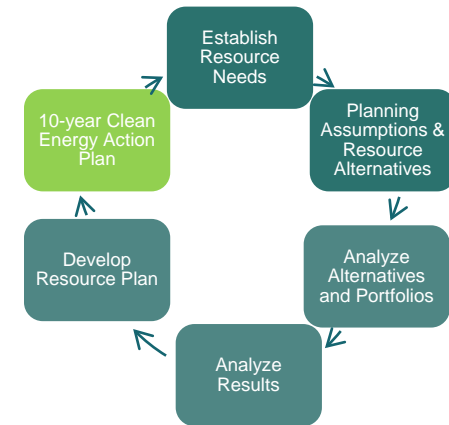
| Category | Customer Benefit Indicator Type | Customer Benefit Indicator |
|------------------------------|---------------------------------|--|
| Environment | Climate Change | GHG Emissions |
| | Environment | Renewable Generation Energy Efficiency Customer Programs Distributed Generation |
| Health | Air Quality | SO ₂ NO _x PM |
| Economic | Market Position | Market Purchases |
| | Cost | Portfolio Cost |
| Energy Security & Resiliency | Resource Adequacy | Market Risk Demand Response |
| | Resiliency | Storage |

6 Clean Energy Action Plan

Clean Energy Transformation Standards are met in the Draft Preferred Portfolio.

Draft Preferred Portfolio achieves:

- *100% carbon neutral by 2030*
- *100% carbon free by 2045*



| Incremental Resource Additions (Nameplate MW) | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | Total |
|---|-----------|-----------|-----------|------------|------------|------------|------------|------------|------------|------------|--------------|
| Distributed Energy Resources | | | | | | | | | | | |
| Demand-side Resources | 74 | 64 | 61 | 57 | 63 | 66 | 82 | 75 | 75 | 81 | 696 |
| Battery Energy Storage | - | - | - | 25 | 25 | 25 | 25 | 25 | 50 | 25 | 200 |
| Solar - ground and rooftop | - | - | - | 80 | 30 | 30 | 30 | 30 | 30 | 30 | 260 |
| Demand Response | - | 5 | 6 | 18 | 27 | 34 | 41 | 27 | 26 | 13 | 195 |
| DSP Non-Wire Alternatives | 3 | 6 | 9 | 4 | 3 | 5 | 6 | 5 | 4 | 4 | 50 |
| Total DERs | 77 | 75 | 76 | 184 | 148 | 160 | 184 | 162 | 185 | 153 | 1,401 |
| Renewable Resources | | | | | | | | | | | |
| Wind | - | - | - | 400 | 200 | 400 | - | 200 | 200 | 100 | 1,500 |
| Solar | - | - | - | - | - | 100 | - | 100 | 199 | - | 398 |
| Total Renewable Resources | - | - | - | 400 | 200 | 500 | - | 300 | 399 | 100 | 1,898 |
| Flexible Capacity | - | - | - | - | 255 | - | - | - | - | - | 255 |

Natural gas IRP results in increased and continued conservation investments

- Conservation investments will eliminate the need for future regional pipeline infrastructure expansion for PSE’s natural gas customers.
- Inclusion of social cost of greenhouse gases and upstream related carbon emissions have a significant impact on the amount of cost-effective conservation.

| Short-term Comparison of Natural Gas Energy Efficiency | MDth over 2-year program |
|--|--------------------------|
| 2018-2019 Actual Achievement | 699 |
| 2020-2021 Target | 795 |
| 2022-2023 Economic Potential in 2021 IRP Scenarios | 1,192 |

Natural Gas Resource Plan Takeaways

- ✓ Increased and continued conservation investments are expected to meet future peak day natural gas capacity needs for PSE’s natural gas customers.
- ✓ Further analysis of greenhouse gas reduction opportunities is needed, including fuel-switching.